EXPLANATION SHEET

The research conducted by the AF Command and Control Development Division requires personnel who by training, ability, interest and personal temperament are good research workers. In evaluating the research potentialities of prospective employees, we would like to get the considered opinion of former teachers, instructors, or associates who are acquainted with the applicant, and who know the quality of his work. Your help in selecting such personnel is desired on the basis of your knowledge of the applicant. We will have a transcript of his college work for determining the quality of his training.

We feel that there are certain qualities or traits which an individual must have in some acceptable combination if he is to perform either independent research or to participate in organized research. Both types of research exist at the Air Force Command and Development Division.

To assist you in your evaluation of these traits, we are inclosing a questionaire form for your convenience in answering if you care to use it. Otherwise we would appreciate, and might prefer, a letter covering essentially the same traits as are listed on the inclosed form plus any other information which seems pertinent. We are particularly interested in any research work he may have done and his ability to handle the experimental and analytical portions of the problem.

We realize that some of these qualities are difficult to judge objectively, even for those applicants having graduate experience or training. They are even more difficult to determine for recent college graduates. Nevertheless, your considered appraisal is desired with respect to all the qualities of which you have personal knowledge. Since your judgement should be based on his past performance, any items you have had no opportunity to observe or do not know from good sources should be omitted.

If you feel that someone else knows more about the applicant than yourself, feel free to ask him for information. If someone besides yourself fills out the form, that person should sign it.

has applied for the position of Physi	cal Sci	entist, QS-13 6 \$ 11.150 a yr.
Present mastery of the fundamentals	7.	Application and effort on ass-
of his science as compared with others	•	ignments:
of similar background:		() Often needs prodding
() Somewhat weak or spotty		() Generally acceptable
() Adequate for research work		() Works harder than most
() Unusually well grounded		() Exceptionally persistent
() Exceptional mastery		() exceptionally becalareur
() mycoberonar mascery	0	434444444444444444444444444444444444444
T	8.	Ability to express himself in
Interest in and drive toward extending		written technical reports:
own technical background and doing		() Tends to be hard to
research work:		follow or wordy
() Weak and casual		() Writes good reports
() Moderate		() Exceptionally clear and
() Strong		goncise
() Intense interest in exploring		
	9.	Ability to work as a member
Ability to understand and assimilate	•	of a research team (check one
scientific material:		or two):
() Rather poor		() Hard to get along with
() Good		() Good team worker
() Quick and thorough		
: : · · ·		() Prefers to work alons
() Exceptional capacity to grasp		# P4 % # #
and assimilate	10.	Willingness to accept directions
		and suggestions:
Analytical or reasoning ability:		() Tends to be resentful
() Weak () Goes off on fruitless tangents		or uncooperative
() Moderate ability		() Easy to supervise
() More competent than most		
() Brilliant and penetrating	11.	Demonstrated ability to super-
•		vise and direct others:
Technical ability and skill in experi-		
mental_work:		() Not the supervisory type
() Weak		() Generally satisfactory
() HOUR		() Awvery good supervisor
() Satisfactory		() Remarkable skill in effec-
() Skillful		tiveness; inspires subordin-
() Highly expert		ates
Resourcefulness, imagination,	12.	Demonstrated effectiveness in
originality, non-habitual thinking:		directing broad research programs:
() Tends to lack the practical touch		() Not a good research
() Does a good job		Administrator
()- More capable than most		() Generally satisfactory
() Exceptional ability to simplify		() Very good
or generalize		() Outstanding
o. Bonor azzan		() Outs outstill
	13.	Research Perspective:
	٠,٠	Somewhat restricted per-
		spective
		() Satisfactory perspective
		() Broad perspective; sound
		sense of relative values
		() Exceptional ability in
		outlining programs for

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4. Estimated fitness for the type and level of research work for which he is applying: () Not the research type () Some doubts or reservations () A good man () One of the best	Does he have any undesirable qualities, such as dishonesty immorality, drunkenness, neglect of duty, carelessness with confidential information, emotional instability, etc.?
orm sent to:	
6. Do you have any reason to doubt h	nis loyalty to the United States:
7. What has been your professional r	relation to the applicant:
Whens	Institution or Company:
Salas de la companya del companya de la companya del companya de la companya de	and the second of the second o
esearch worker in the field, please o	actine orieity:
9. Are you related to the applicant	by blood or marriage:
MARKS:	
be returned to:	
recutive Secretary	
pard of U.S. Civil Service Examiners ectronic Systems Division G. Hanscom Field edford, Massachusetts	(Signature) (Title) (Date)